

Karen Caldwell

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A 21st century learning scientist, knowledge mobilizer & trainer/developer with 20+ years of digital literacy, experiential and evidence-informed, inclusive teaching and learning.



learning scientist

applying evidence-informed practice from the cognitive and brain sciences to hands-on, minds-on learning, instruction & development



knowledge mobilizer

translating, curating, connecting, and sharing knowledge from diverse perspectives through digital authorship



trainer/developer

harnessing the improvement sciences and to lead & implement evidence-based, iterative, and inclusive development



education

2015-2018 **Doctor of Education (EdD) in Mind, Brain, and Teaching**

Johns Hopkins University, School of Education, Baltimore, MD, USA

Dissertation: *Example-based learning for information problem-solving in Arabian Gulf Higher Education* (Advisors: Dr. E. J. Paré-Blagoev, Dr. C. Borkoski, Dr. S. Brand-Gruwel)

- Student Excellence Award, Doctor of Education program, 2018
- [Honorable Mention](#), Carnegie Project on the Education Doctorate Dissertation in Practice Award, 2018
- Teaching as Research Fellow
Project: *Cognitive load theory to support doctoral student writing*
- Merit Scholarship, 2016-2018
- Teaching Assistant (Fundamentals of Cognitive Development, Leadership, and Research Methods), 2016 - 2018

2009-2011 **Graduate Certificate, Instructional Systems Technology (Instructional Design)**

Indiana University, Bloomington, IL, USA

2000-2002 **Master of Arts (MA), Curriculum, Teaching, and Learning**

University of Toronto, Ontario Institute for Studies in Education (OISE), Canada

Thesis: *Guy Allen's expressivism in EFL classroom: Design, implementation, experience*

1998-2000 **Graduate Diploma, English Language Teaching to Adults (DELTA), Cambridge RSA** University of Cambridge, UK and Ankara, Turkey

1990-1995 **Graduate Diploma, Teaching Eng. as a Second Language, K-12 + Adults (1994-95)**

Bachelor of Arts (BA), Latin American and Caribbean Studies (1990-94)

McGill University, Montreal, Canada

“ ” publications

- Borkoski, C., Donaldson, S., & Caldwell, K. (2021). Continuous improvement applied to an online doctoral course: Cultivating a sense of community and scholarly conversation. *Journal on Excellence in College Teaching*. <http://celt.miamioh.edu/ject/>
- Caldwell, K. (2018). Example-based Learning for Information Problem Solving in Arabian Gulf Higher Education. Unpublished doctoral dissertation. Johns Hopkins University, Baltimore, MD, USA.
- Caldwell, K. (2015). Blog (various). Retrieved from: <http://kecaldwell.weebly.com/blog>
- Caldwell, K. (2004). Review of *Basic English for Computing* (Glendinning and McEwan, 2003). *TESL-EJ*, Vol. 8.3. Retrieved from: <http://www.kyoto-su.ac.jp/information/tesl-ej/ej31/r1.html>
- Caldwell, K. (2004). Review of *Grammar Sense 1* (Kesner Bland, 2004). *TESL-EJ*, Vol. 8.3. [Online] Retrieved from: <http://www.kyoto-su.ac.jp/information/tesl-ej/ej31/r2.html>
- Caldwell, K. (2003). Review of *Computer Applications in Second Language Acquisition* (Chapelle, 2001). *Language Awareness*, 12:2, 147-150. <https://www.tandfonline.com/toc/rmla20/current>
- Caldwell, K. (2002). *Guy Allen's Expressivism in the EFL Classroom: Design, implementation, and experience*. Unpublished master's thesis. University of Toronto, Toronto, Canada.
- Caldwell, K., Ferrell, A., Onalan, S., Derince, M., & Lyons, P. (2002). *Bilkent Academic Studies in English: BASE 1*. Ankara: Bilkent University Press.
- Caldwell, K. and C. Samuel (2001). Review of the Test of Spoken English (TSE). *Canadian Modern Language Review*, 58(2), 319-326. <https://www.utpjournals.press/loi/cmlr>
- Donaldson, S., Caldwell, K., Borkoski, C. (2018). Connected: Building meaningful relationships for online learning. *New England Faculty Development Consortium Journal*. Retrieved from: <https://www.nefdc.org/NEFDCFall2018Exchange.pdf>



experience

- 2019 – now **Assistant Professor**, SUNY Potsdam, School of Education & Professional Studies, Potsdam, NY
- Favorite Professor Award, 2019, 2020, 2021
 - Online Faculty Fellow - design, develop, implement, and revise an Online Pedagogy course for faculty, ongoing since January 2020
 - [Lougheed Applied Learning Grant](#)-funded research in digital literacy & applied learning on a cross-functional team (faculty, career services, experiential learning, library)
 - Academic Online Coach – support faculty in Department of Theater and Dance, Summer, Fall 2020
 - Teach graduate courses in Systems Design for Performance Improvement (Instructional Design), Organization Development, Human Capital Development,



experience

Leadership, Research Techniques, and Policy, Ethics, and Issues in the [MS, Management](#) program

- Teach undergraduate Human Resource Management, a core course in the [Business Administration](#) major
- Online, face-to-face, and hybrid instructional approaches; adaptive, evidence-based learning environment
- Advise graduate students in the MS, Management Program
- Facilitate cross-cultural dialogue through Erasmus / [Soliya \(Connect Program\)](#) (see [digital badge](#))

2018-now **Education + Training Consultant**, Caldwell Training & Development (self-employed)

Recent projects:

- Learning adviser, virtual-reality training program for neuro-diverse job seekers with [Career Services' VJobReady program](#)
- Research and development, virtual reality-based employability and occupational training for job seekers with [UP360](#) and [Employment + Education Centre](#) Career Services and VJob Ready
- Community education workshop facilitation, e.g., *Empathy Effect: Countering Bias to Improve Health Outcomes* for healthcare providers, from [Institute for Healthcare Communication](#)
- Employment Coach training - adult learning theory and using infographics and other multimedia to support job seekers with [Employment + Education Centre](#)
- Job Coach training + support – organization development project for onboarding, alignment, and data management support for job coaches working with barriered job seekers at [Career Services](#)

2017-now **Senior Educational Advisor + Adjunct Faculty** Johns Hopkins University, School of Education (SoE), online graduate programs (certificate, masters, doctorate)

- Nominee, Excellence in Teaching Award (AY 2018-2019)

Online / eLearning instruction and support (synchronous and asynchronous) in:

- Multiple Perspectives on Learning and Teaching (instructor, 2019, 2021)
- Contemporary Approaches to Educational Problems (instructor + TA, 2018)
- Neurobiology of Learning Differences (TA, 2018)
- Research Methods & Systematic Inquiry I and II (TA, 2018; collaborative support for 2018 revision with Dr. C. Borkoski)
- Fundamentals of Cognitive Development (TA, 2017, 2018)
- Leadership in Educational Organizations (TA, 2017, 2018)

Advising, Mentoring, and Peer Support

- Dissertation Co-Adviser
- Writing and academic speaking and presentation skills development with peers and students from other cohorts
- Video and computer-based tutorials and demonstrations of academic skills such as annotating and reflecting on empirical research, identifying patterns among theoretical and empirical publications



experience

- 2014-2018 **Reviewer**, Oxford University Press
- Reviewed learning materials for cultural appropriacy for the Central Asian, Middle Eastern, and North African (CAMENA) market
- 2016-2017 **Instructor**, Higher Colleges of Technology, Ras Al Khaimah, United Arab Emirates
- Taught introductory research skills and employability to undergraduates using e-learning (Blackboard, video) and multi-media (Web 2.0, apps) delivery methods
- 2015-2016 **Instructor**, Bahrain Polytechnic, Bahrain
- Created, implemented, and evaluated hybrid (Moodle) employability and self-branding skills course combining English for specific purposes and communication skills for undergraduate student career development in a process involving:
- needs assessment among faculty, students, and administration;
 - rapid prototyping of materials and assessments; and
 - employer consultation.
- 2003-2015 **Examiner ~ speaking and writing**, International English Language Testing System (IELTS), British Council, Arabian/Persian Gulf
- Examined candidates' spoken and written English
- 2013-2015 **Multiple roles**, Zayed University, Abu Dhabi + Dubai, UAE
- Manager, Administration**
- Aligned Vice President's multi-campus 10-member team re. collaborative capacity, individual goals, and university human capital policies and initiated a strategic nationalization program.
- Instructor, Academic Bridge Program**, Zayed University, Abu Dhabi, UAE
- Taught academic skills and English as a foreign language (EFL) in blended, mobile learning environment (Blackboard)
- 2011-2012 **Manager, Outreach + Learning Services**, University of Waterloo, Dubai, UAE
- Initiated supplemental instruction program, *University 101*, supporting at-risk engineering and mathematics undergraduates
 - Facilitated workplace skills program of workshops, individual tutorials, and mentoring for undergraduate coop students (e.g., workplace skills and communication, leadership, cross-cultural work environments, goal setting, the brain and learning, time management)
 - Outreach and relationship building with communities, school networks, and governing bodies in the UAE, Kuwait, Pakistan, and Ghana
- 2011-2012 **Trade Commissioner, Education + Training, and Regional Education Officer**, Embassy of Canada to the UAE, Abu Dhabi, UAE
- Bilateral relationship development, market research, outreach, strategic planning, and advising at federal (Canada), regional (GCC), and international (Asian + Africa) levels in:



experience

expat demographics, trends, public/private education, K-12 international curricula, third-culture kids

- Project management, Middle East Education Initiative Tour (MEEI) - logistics, budget, and public relations (school visits, education fairs, networking activities) for delegates from 30+ Canadian education and training institutions
- Coordinated and supported Gulf Cooperation Council (GCC) education officers

2007-2011 **Instructor**, EAP and Research, Zayed University, Abu Dhabi, UAE

2007 **Consultant, Professional Development and Curriculum + Assessment**, Ministry of Education, *Madares al Ghad* National K-12 Education Reform Project, UAE

- Strategic planning and development of conceptual framework and guiding principles for national K-12 education reform initiative
- Curriculum and assessment design and development of K-12 bilingual education model (CEFR alignment and mapping)
- Professional development program design and policy alignment
- International recruitment (UAE, USA and Canada) ~75 instructors, principals

2006-2007 **Supervisor Student Support and Professional Development**, Ministry of Higher Education & Scientific Research, National Admissions & Placement Office, UAE

- Collaboratively designed, implemented, and evaluated national teacher training program for EFL teachers based on needs assessment and ongoing, adaptive program evaluation with 7 professional development instructors (PDIs) across each Emirate; programming for over 500 high school teachers
- Recruited, trained, supervised, and evaluated diverse team of PDIs
- Communicated and liaised with media, the community, and student groups to build transparent, supportive relationships and nurture buy-in for high stakes national EFL assessment

2002-2007 **Multiple roles**, UAE University, Undergraduate General Requirements, Al Ain, UAE
Director, Student Services, 2006-2007

- Directed 17-member Student Affairs (registration, student records) and Student Development (academic advising, learning services, writing centre, and student activities and clubs) teams, serving 3 – 4,000 pre-university students
- Managed performance and development of Student Services team

Coordinator, Student Development, 2005-2006

- Designed, implemented and evaluated student orientation and extra- and co-curricular programs, including ~120 committee members

Coordinator, English for Academic Purposes (EAP), 2003-2005

- Managed teaching, testing, and learning programs for high-beginner EAP students (1,200 per semester)
- Developed curriculum and assessment tools and materials
- Managed performance, professional development, and evaluation of 50-65 instructors per semester, and 15-20 committee members



experience

Instructor, EAP, 2002-2003

- Taught academic skills to pre-university EAP students

1998-2002 **Multiple roles, Bilkent University School of English Language, Ankara, Turkey**

Textbook writer, 2001-2002

- Collaborated on design, development, evaluation and revision of beginner-level EAP course book (*Bilkent Academic Studies in English 1*, see publications, below)

Coordinator, Curriculum & Assessment, 1999-2000

- Developed curriculum, assessment, and learning materials and systems for upper-intermediate and advanced EAP courses

Instructor, EAP, 1998-1999

- Taught academic skills to pre-university EAP students

1997-1998 **Visiting Lecturer, EAP, Kyungnam University, Masan, South Korea**

1995-1997 **Instructor, EFL, SISA-ECC Pukdaegu Language Institute, Taegu, South Korea**

1990-1995 **Accounting and Administrative Officer, McGill University, Montreal, Canada**

1988-1990 **Office Manager, Ryan & Lee Associates, Toronto, ON**

1986-1988 **Customer Service Representative, Canada Trustco (now TD-Canada Trust), Brockville and Ottawa, ON**



presentations, workshops, seminars

09/2021 *Experiential Learning through Digital Literacy*
SUNY Potsdam Disciplined Inquiry in Education Seminar Series (September 29, 2021)

08/2021 *Media Literacy in Higher Education* (Panel Member)
[Media Education Lab](#) (August 30, 2021; [video](#))

06/2021 *Experiential Learning through Digital Literacy: Cross-Functional Collaboration to Empower Students and Faculty for 21st Century Contexts*
[SUNY Librarians Association Conference](#) (June 18, 2021)

06/2021 *Applied Learning with Career Services: Bridging Real World Skills with Learning Outcomes*
[SUNY Career Development Organization Conference](#) (June 16, 2021)

 **presentations, workshops, seminars**

- 04/2021 *Design Thinking to Address Racism: The use of first-person accounts to build empathy and solve problems*
[SUNY Business School Deans](#) (April 30, 2021)
- 03/2021 *Want to slow the aging process? Add digital and media literacy to your professional tool kit!*
SUNY Potsdam Seminar Series – for faculty, students, and staff
- 12/2020 *Example-based Learning: Online Instruction + Support in Higher Education Settings*
[IITLC Lilly Online Conference](#)
- 10/2020 *Example-based Learning for Information Problem-Solving*
SUNY Potsdam Disciplined Inquiry in Education
- 02/2020 *The Allure of the Neuromyth*
SUNY Potsdam Center for Creative Instruction, with Dr. A. Betrus
- 06/2018 *Building Community + Engaging Authentic Learning in Higher Ed*
Lilly Conference, Bethesda, MD, with Dr. S. Donaldson & Dr. C. Borkoski
- 09/2015 *SMART Goals and Problem-Based Learning for Employability*
Bahrain Polytechnic, Isa Town, Bahrain
- 04/2015 *Building an Effective Classroom Climate*
Zayed University, Abu Dhabi, , United Arab Emirates (UAE)
- 04/2012 *English – Whose language is it, anyways?*
University of Waterloo, Dubai Campus, UAE
- 03/2007 *Working for Washback: A UAE Case Study*
TESOL Arabia Conference, Dubai, UAE
- 03/2006 *Developing an Exit Survey Tool in a Unique Context*
25th Annual Conference of the 1st Year Experience, Atlanta, GA
- 04/2005 *The Lexical Approach*
2nd Specialized English Language Conference, Min of Ed, Al Ain, UAE
- 03/2005 *The Lexical Approach and Concordancing,*
TESOL Arabia Conference, Dubai, UAE
- 03/2004 *Reading Rate Development – Activities for the EFL Classroom*
TESOL Arabia Conference, Abu Dhabi, UAE
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additional training

2021	<i>Digital Authorship</i> , University of Rhode Island, RI, USA	2006	<i>Change Mgmt.; Cross-Cultural Mgmt.</i> , Wollongong University, Dubai
2020	<i>Advanced Facilitation Training</i> , Soliya UN Habitat Connect Program	2005-6	<i>Leadership Training</i> , Chair Academy, Higher Colleges of Technology, UAE
2015	<i>Gamification in the Classroom</i> , Queen's University, Canada		
2014	<i>Mobile Enhanced Learning Leadership Certificate</i> , Zayed University, UAE	2004	<i>Enhancing Teaching and Learning with Technology</i> , CTELT Pre-Conference, UAE
2012	<i>Student Leadership Facilitator Training</i> , U. of Waterloo, Canada	2003	<i>Teaching with WebQuests</i> , Teacher Education Institute, San Diego, CA
2007	<i>Project Management, Spearhead Training</i> , Abu Dhabi	2001	<i>Textbook Design + Development</i> , Dr. Brian Tomlinson, Ankara, Turkey
2006	<i>Research by/for Teachers</i> , TESOL Arabia, UAE		



multi-media skills - teaching/learning/collaboration

synchronous communication	Zoom, Office 365 Teams, Skype, Adobe Connect
asynchronous LMSs	Blackboard, Moodle, Schoology, Office 365
mobile/hybrid learning	Office 365, Teams, Quizlet, QR codes, Plickers, Socrative
video (asynchronous) delivery	Techsmith Knowmia, OBS, Wondershare, Screencastify, Edupuzzle
infographics	Piktochart, NounProject, ThingLink
project management	Office 365 Suite, Slack, Evernote, Basecamp